Project No.	Portfolio	Programme	Project Name	Purpose of Paper / Description	Ward	Strategic Objectives	£m
PL007	Corporate Landlord	Energy Efficiency	Energy Schemes	The Energy team are working with RE:FIT to develop future energy efficiency and renewable energy schemes. This is focused on LED installation and solar currently.	All	A cleaner more considerate Brent	5.0
PL021	Corporate Landlord	Strategic Acquisitions	Land & Property strategic acquisitions (general)	Papers will be brought to the CIP, as and when strategic land opportunities arise and are developed within regeneration areas. The key focus areas are Alperton and Staples Corner .	Alperton /Dollis Hill	A future built for everyone, an economy fit for all	44.5
PL023	Corporate Landlord	Commercial Property Repairs	Property Management	Pipeline funds exist for one off major repairs on the commercial property stock. Currently there are no planned repairs, but a pre-planned-maintenance schedule is being created.	All	A future built for everyone, an economy fit for all	1.4

Project No.	Portfolio	Programme	Project Name	Purpose of Paper / Description	Ward	Strategic Objectives	£m
PL033	Corporate Landlord	ICT	ICT Investment Fund **NEW**	Anticipated expenditure of £10.3m over the next 5 years will be required to provide security infrastructure and software updates including data centre improvements, campus networking refresh, end user modernisation, cyber protection and service improvement.	All	Strong foundations	10.3
PL040	Corporate Landlord	Oracle Cloud	Oracle Cloud Programme - Phase 2 **NEW**	Transformational business improvement projects costing £2.5m which form part of the Oracle Phase 2 projects. The improvements include HR performance and case management, Audit - governance, risk and controls, enhanced debt collection functionality, enhanced sourcing and contract management and improved system integrations.	All	Strong foundations	2.5
PL001	Housing	New Council Homes Programme	Stonebridge	The construction of 140 units at an estimated cost of £45m (£36.5m Build Cost, £3.7m fees and £5m contribution towards educations purposes) as agreed in 2013. The 40 units will be developed as a NAIL scheme and 100 units will be sold to I4B and rented on affordable basis. For noting: This proposal relates to the Twybridge Way site which is awaiting DfE consent under Section 77.	Stonebridge	A future built for everyone, an economy fit for all	21.0
PL005	Housing	Asset Management	CCTV	The current CCTV system on Council housing estates is neither up to date nor connected to the corporate CCTV system. As this reduces its efficacy, a review is necessary to understand what is needed across all estates, how much it will cost and how it will be funded, both capital and revenue. The Asset Management Strategy is scheduled to be considered by Cabinet in December 2020. Should Cabinet agree the strategy, an assessment of the borrowing capacity of the HRA vis-à-vis the delivery of the commitments within the strategy, will be carried out. The outcome will be a set of priorities to be funded and these will be taken back to members for agreement in April 2021. The improvement of the CCTV system, will form part of this process.	All	A borough where we can all feel safe, happy and healthy	1.6
PL012	Housing	Mixed Development	St Raphael's estate (ERSK bid 4)	Brent's 2014-2019 Housing Strategy explains that St Raphael's is also expected to deliver new supply alongside improvement or replacement of existing stock and the public realm. There is the opportunity to fundamentally change the area, with proposed improvements to housing and local infrastructure which, depending on whether infill or redevelopment are progressed, could help to improve the economic, social and environmental conditions in the Borough. Before works can begin, there will be significant high-level studies with masterplan designs developed collaboratively with the community. The redevelopment will proceed subject to a yes ballot.	Stonebridge	A future built for everyone, an economy fit for all	50.0
PL036	Housing	Aids & Adaptations	Empty Property Grants **NEW**	Return empty properties to use as homes to provide temporary accommodation for homeless families	All	A future built for everyone, an economy fit for all	3.0
PL037	Housing	Asset Management	Refurbishment and Fire Safety Works **NEW**	Capital investment for major refurbishment including fire safety works on housing stock (GF).	All	A borough where we can all feel safe, happy and healthy	20.0
PL002	Public Realm	Traffic Management Improvement	Wembley Hill Road/ Park Lane / Wembley Park Drive - Signal Junction Improvements	Provision of pedestrian phases and enhanced pedestrian crossing facilities at a 5-arm signal junction in the close vicinity of the Wembley Regeneration area. The scheme is not currently a road safety priority but there is a need to improve safety and accessibility due to increased traffic volumes and pedestrians visiting the area.	Tokyngton, Wembley Central	A borough where we can all feel safe, happy and healthy	0.4
PL011	Public Realm	Town Centre Improvement	Kilburn Area Liveable Neighbourhood Scheme	The 'Kilburn High Road' Major Scheme bid was submitted in 2015 by the London Boroughs of Brent, Camden and Westminster. The scheme received £250,000 for development and traffic modelling, however no further funding was awarded. The scope of the previous scheme differs from that in this bid as proposals only extended to the High Road itself.	Kilburn	Strong foundations	9.6

Project No.	Portfolio	Programme	Project Name	Purpose of Paper / Description	Ward	Strategic Objectives	£m
PL014	Public Realm	Maintaining Assets	Neighbourhood Managers Vehicles	The purchase of five electric vehicles to be used by the Neighbourhood Managers and Enforcement Team, acting a visual representation and branding of the new service. The service currently uses three Smart Cars which have come to the end of their life and need to be replaced. We want to provide electric vehicles to be forward thinking and environmentally friendly.	All	A cleaner more considerate Brent	0.2
PL016	Public Realm	Corridors	Kensal Rise priority bus Scheme	Bus Priority funded improvements to the Chamberlayne Corridor to include Traffic and Parking management, wider pavements, new bus shelters, cycling and walking improvements near Kensal Rise Station and on Kilburn Lane and Chamberlayne Road.	Queens Park, Kensal green	A borough where we can all feel safe, happy and healthy	2.1
PL020	Public Realm	Green Spaces	Sports Programme	Improvement works to a range of grounds (including football, cricket and rugby) and their facilities, feasibility studies and longer-term improvement works. (£1.2m of this has been drawn down to improve four areas in the borough as of October 2020).	Preston, Mapesbury, Dudden Hill	A borough where we can all feel safe, happy and healthy	1.1
PL022	Public Realm	Town Centre Improvement	Ealing Road Shopping Area	Ealing Road shopping area suffers from a poor quality and traffic dominated public realm. Highways and Infrastructure are currently undertaking a public realm and safety improvement project to the area around Alperton Station and Alperton Community School, the gateway to the Alperton Regeneration area. The proposed investment would enable us to create a high quality public realm, improve safety and accessibility for pedestrians and cyclists. There is £150,000 of funding available from Transport for London to address collision accidents in 2019/20 and £20,000 of S106 but the area would significantly benefit from a wider improvement scheme along the whole corridor to support regeneration and growth.	Alperton / Wembley Central	A borough where we can all feel safe, happy and healthy	1.8
PL034	Public Realm	Climate Change	Climate Change Programme *NEW*	To implement a number of cross service improvements that seek to mitigate the impact of climate change. Projects may include the development of pavillions into eco centres, the introduction of green walls and rain gardens, development of unused pieces of land into community gardens, re-naturalising the River Brent and Wealdstone Brook and various air quality improvement schemes.	All	A cleaner more considerate Brent	10.0
PL035	Public Realm	Green Spaces	Parks Improvements *NEW*	To improve various areas of aging infrastructure across the borough's Parks; including pathways, playgrounds and buildings where they are managed by the Parks Service. Funding would also seek to install new notice boards, wildflower meadow information boards and make infrastructure improvements to our allotments with new fencing and new sustainable toilets.	All	A borough where we can all feel safe, happy and healthy	1.5
PL003	Regeneration	Housing Zone	New east-west route Alperton Housing Zone	Contribution for the creation of a new east-west route through SSA A6 and A5 in Alperton Housing Zone, to improve the accessibility to the sites and connectivity to both Alperton and Stonebridge stations.	Alperton	A future built for everyone, an economy fit for all	2.5
PL018	Regeneration	Strategic Industrial Land	Strategic Industrial Locations (SIL), Neasden	Acquire up to 8 acres of SIL adjacent to Northfields, to the south of River Brent and to the west of the Grand Union Canal. St George's are proposing a new 100,000 sq. ft. industrial unit to the south of the River Brent and with the loss of SIL across London, this is an opportunity to protect and intensify employment provided on these sites within the Alperton Housing Zone boundary, some of which provide very low-density employment (a car sales yard and self-storage are two of the existing uses). London may also see a greater shift towards industry and residential co-location, so this is a long-term investment opportunity.	Alperton	A future built for everyone, an economy fit for all	25.0
PL025	Regeneration	St Raphael's	Bridge across the Chiltern Line into Monks Park	Provide bridge link across the Chiltern Line to connect Wembley Park to Monks Park, facilitating better PTAL and connectivity to Monks Park and St. Raphael's.	Stonebridge	A borough where we can all feel safe, happy and healthy	10.0

Project No.	Portfolio	Programme	Project Name	Purpose of Paper / Description	Ward	Strategic Objectives	£m
PL031	Regeneration	Strategic Transport	Neasden Connectivity Improvements	The proposal is to improve connectivity across the A406, between east and west Neasden, by improving the entrances to the subway, to create a pleasant and more inviting environment for pedestrians and cyclists; opening out and extending the approaches to the subway; environmental treatment to the extended approaches; upgrade to the subway for lighting, surface, walls and ceiling.	Welsh Harp / Dudden Hill	A borough where we can all feel safe, happy and healthy	3.5
PL028	Schools	SEND Places	Special Education Needs Demand	To meet the demand for additional SEND places as required in the School Place Planning Strategy 2019–2023.The main areas of identified growing need are Autistic Spectrum Disorder (ASD), Moderate Learning Difficulties (MLD), Severe Learning Difficulties (SLD) and Social Emotional Mental Health (SEMH) difficulties	All	Every opportunity to succeed	35.5
PL032	Schools	SEND Places	Additional Resource Provision	Proposal for programme to meet SEN places resource provision.	All	Every opportunity to succeed	1.0
PL006	South Kilburn	South Kilburn Regeneration	ERSK Cap bid 5- CCTV and Neighbourhood WI-FI (SK)	Community Protection Team are planning on majorly upgrading the way CCTV operates in South Kilburn. Currently, footage on the CCTV can only be viewed by obtaining footage from that specific camera. There is a private fibre optic cable running around South Kilburn linking street CCTV and going back to a node site in Kilburn High Road. Instead, the Community Protection Team want to make it possible that footage from the cameras goes straight to the Civic Centre via Wi-Fi. The Wi-Fi would be a private system, and not available to the public. The Community Protection Team have already performed an exercise with their consultant in finding out how to connect existing BHP CCTV systems so that they can be monitored and controlled at the Civic Centre. This idea is a good way of maximising security measures for the area, and to help make South Kilburn a safer place to live. Beyond this, there is a desire to increase the level of public available Wi-Fi. GLA reports suggests that there are over 5000 public Wi-Fi hotspots across London.	Kilburn	A borough where we can all feel safe, happy and healthy	1.0
PL009	South Kilburn	South Kilburn Regeneration	ERSK Cap bid 2- South Kilburn Enterprise Hub Phase 2	The delivery of a high-quality development, comprising an enterprise hub, a nursery school, community facilities, housing and soft and hard landscaping and play.	Kilburn	Every opportunity to succeed	6.0
PL013	South Kilburn	South Kilburn Regeneration	ERSK Cap bid 9- Open Spaces	Delivering high quality open spaces across the South Kilburn Regeneration programme.	Kilburn	A cleaner more considerate Brent	9.0
PL019	South Kilburn	South Kilburn Regeneration	ERSK Cap bid 7- Infrastructure (streets/public realm)(Carlton Vale Boulevard)	To radically overhaul and improve the local infrastructure. This will involve changing the character of Carlton Vale which currently acts as a divider of the South Kilburn estate. Improve its townscape attributes and give greater priority to pedestrians and cyclists. Further tree planting will be undertaken to soften the street to give a boulevard type feel. Within the South Kilburn estate this will be through designing streets to limit vehicle speeds to 20mph.	Kilburn	A future built for everyone, an economy fit for all	15.2
PL026	South Kilburn	South Kilburn Regeneration	ERSK Cap bid 1- South Kilburn Schools	Provision of sufficient school places for both primary and nursery children.	Kilburn	Every opportunity to succeed	5.6
			GRAND TOTAL				300.3